Consolidated Financial Results for 3rd Quarter of Fiscal Year Ended March 31, 2024



February 14, 2024

MITSUI E&S Co., Ltd.



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<u>X</u> Our core business is still steady and expected to be better ahead.





<u>× Profits increased stably due to favorable business environment.</u>

(JPY: Billion)

	FYE Mar. 2023 3Q	FYE Mar. 2024 3Q	Var.
New Orders	214.0	227.9	+13.9
Net Sales	173.2	215.4	+42.2
Operating Income (Loss)	(2.5)	13.5	+16.0
margin	(1.5%)	6.3%	-
Ordinary Income (Loss)	(0.4)	11.7	+12.1
margin	(0.3%)	5.4%	-
Profit attributable to owners of parent	2.2	11.7	+9.4

<Average FX>

	FYE Mar. 2023 3Q	FYE Mar. 2024 3Q		
USD/JPY	138.28 Yen	145.94 Yen		



<u>X Many New Orders for Container Cranes in the Southeast Asia.</u>

<u>× Sales expansion improved profitability in all segments.</u>

Operating Net Sales **New Orders** Income (Loss) FYE Mar. FYE Mar. FYE Mar. FYE Mar. FYE Mar. FYE Mar. Var. Var. 2023 2024 Var. 2023 2024 2023 2024 30 3Q 3Q 3Q 30 30 **New Business** 31.5 22.3 37.2 +5.729.2 +6.81.8 3.5 +1.7Development Marine (5.3)Propulsion 85.7 70.1 99.7 91.0 +29.61.4 5.0 +3.6Systems Logistics +19.328.2 39.5 58.7 30.2 +1.9(0.5)1.0 +1.5Systems Peripheral 40.5 46.2 +5.738.0 52.6 (0.2)2.0 +14.5+2.2Business Others 11.60.1 (11.5)14.53.7 (10.7)(5.0)1.9 +7.0173.2 (2.5)Total 214.0227.9 +13.9215.4 +42.213.5 +16.0

(JPY: Billion)

Summary of FYE Mar. 2024 Forecast



<u>× FYE Mar. 2024 forecast revised upward, reflecting good business</u> <u>circumstances.</u>

(JPY: Billion)

	Previous Forecast (Dec. 22, 2023)	Revised Forecast (Feb. 14, 2024)	Var.
New Orders	320.0	330.0	+10.0
Net Sales	280.0	300.0	+20.0
Operating Income	12.0	17.0	+5.0
Ordinary Income	9.0	16.0	+7.0
Profit attributable to owners	8.0	17.0	+9.0
Free CF (*1)	(43.0)	(43.0)	0
Debt (with interest)	168.0	164.0	(4.0)

(*1) Due to a temporary cash-out for project in Indonesia.

- * Exchange rate assumption: ¥140/USD
- * The US\$/JPY exchange rate fluctuation has almost no impact on Operating Income.



<u>× FYE Mar. 2024 forecast of each segment is updated based on progress.</u>

(JPY : Billion)

	New Orders			Net Sales			Operating Income (Loss)		
	Previous Forecast Dec. 22, 2023	Revised Forecast Feb. 14, 2024	Var.	Previous Forecast Dec. 22, 2023	Revised Forecast Feb. 14, 2024	Var.	Previous Forecast Dec. 22, 2023	Revised Forecast Feb. 14, 2024	Var.
New Business Development	40.0	50.0	+10	30.0	40.0	+10	3.0	4.0	+1.0
Marine Propulsion Systems	160.0	160.0	0	130.0	130.0	0	5.0	6.0	+1.0
Logistics Systems	50.0	60.0	+10	50.0	50.0	0	2.0	3.0	+1.0
Peripheral Business	70.0	60.0	(10)	60.0	70.0	+10	2.0	2.0	0
Others	0	0	0	10.0	10.0	0	0	2.0	+2.0
Total	320.0	330.0	+10	280.0	300.0	+20	12.0	17.0	+5.0



<u>X Good progress rate even after the upward revision of FYE Mar.2024 forecast.</u>



Completion of the Moving Strike Warrant



<u>* Business revival plan has been completed in FY22 and business performance is</u> <u>getting on a track to sound recovery.</u>

<u>X Stock prices are on an upward trend.</u>



Point

- •Completion was on November 29th,2023 well in advance of the end-of-term validity; April 30th,2025.
- •Funding amount is increased from ¥8.1 billion to ¥8.5 billion. As a result, capital reinforcement is achieved, well ahead of initial schedule.

Facility expansion for Marine Engines to alternative fuel.



◆IMO Green House Gas (GHG) reduction targets.

Target is moved up and the switch to alternative fuels is accelerated.

reach net-zero GHG emissions close to 2050 (as of Jul. 2023) phase out GHG emissions as soon as possible in this Century (as of Apr. 2018)

◆Our action to GHG Regulation

Shift to dual-fuel engine as main product to respond to zero GHG emissions in the future.

- ✓ Expanded manufacturing facilities for various types of dual-fuel engines.
- ✓ Develop of ammonia fuel engine, ammonia fuel supply system and hydrogen combustion technology.

Progress of manufacturing facilities expansion

- Facilities already completed
 - •Expansion of dual-fuel engine test stand
 - •Construction of dual-fuel engine test stand to support large engines
 - $\boldsymbol{\cdot}$ Installed hydrogen supply facilities
- ➢ Facilities to be completed by FYE Mar. 2024
 - •Expansion of LNG fuel supply facilities
 - $\boldsymbol{\cdot}$ Installation of ammonia supply facilities



Marine Engine on test stand

Timely expansion of fuel supply facilities in line with market trends

Appendix) Summary of Income Statement

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<u>× Although financial costs temporarily increased, profits increased due to</u> <u>sales expansion.</u>

(JPY: Billion)

	FYE Mar. 2023 3Q	FYE Mar. 2024 3Q	Var.	
Net sales	173.2	215.4	+42.2	Increase mainly due to consolidation of Mitsui E&S DU and increase in manufacturing of Marine Engines.
Gross profit	18.5	34.2	+15.8	
Selling, general and administrative expenses	21.0	20.8	(0.3)	
Operating income	(2.5)	13.5	+16.0	
Non-operating income	7.5	5.0	(2.5)	Decrease mainly due to smaller impact of foreign exchange.
Non-operating expenses	5.4	6.8	+1.4	Increase mainly due to finance costs.
Ordinary income	(0.4)	11.7	+12.1	
Extraordinary income	4.8	4.0	(0.8)	
Extraordinary losses	1.4	1.7	+0.3	
Profit before income taxes	2.9	14.0	+11.0	
Income taxes	0.8	2.1	+1.3	
Profit attributable to non-controlling interests	(0.1)	0.2	+0.3	
Profit attributable to owners of parent	2.2	11.7	+9.4	

Appendix) Summary of Balance Sheet

<u>× Equity increased due to accumulation of profits and the completion</u> of exercise of stock acquisition rights.

	FYE Mar. 2023	FYE Mar. 2024 3Q	Var.	
Total Assets	440.0	467.0	+27.1	
(Cash and time deposits)	45.8	38.3	(7.5)	
(Notes, accounts receivables and contract assets)	81.9	90.4	+8.6	
(Inventory)	59.0	75.1	+16.1	Increase mainly due to increase in manufacturing of Marine Engines.
(Fixed Assets)	131.3	133.0	+1.7	
(Investment securities)	68.8	77.9	+9.1	
Total Liabilities	329.3	328.9	(0.4)	
(Trade payables)	54.9	66.4	+11.4	Increase mainly due to consolidation of Mitsui E&S DU.
(Contract liabilities)	25.3	28.4	+3.1	
(Provision for losses on construction contracts)	14.0	5.7	(8.3)	
(Debt with interest)	141.5	166.9	+25.4	Increase mainly due to cash-out for a project in Indonesia.
(Others)	54.5	21.5	(33.0)	Decrease in accrued expenses due to progress in the settlement of various undetermined costs of project in Indonesia.
Total Net Assets	110.7	138.2	+27.5	
(Equity)	106.4	133.8	+27.4	Increase due to accumulation of retained earnings and the completion of exercise of stock acquisition rights.
(Shareholders' equity to total assets ratio)	24.2%	28.6%		
Working Capital (*1)	52.6	64.6	+12.0	Increase mainly due to expansion of New Orders and Net Sales.
Net D/E Raito	0.9	1.0		(*1) Trade receivables(except Advances from customers) + Inventory - Trade payables
				(*1) Hade receivables(except Auvalices from customers) + Inventory - frace payables



(JPY: Billion)



<u>× Progressed as planned, expanding manufacturing facilities.</u>

		ar. 2023 Q	FYE Mar. 2 3		FYE Mar. 2024 (*1) Forecast		
	Unit	Horse Power (10Kps)	Unit	Horse Power (10Kps)	Unit	Horse Power (10Kps)	
New Orders	123	269	72	199	_	_	
Deliveries	98	204	115	232	_	_	
Back logs	46	108	66	149	_	_	
Production	100	211	115	232	160	325	

(*1) FYE Mar. 2024 includes Mitsui E&S DU



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